#### **Executive**

## Minutes of the meeting held on Wednesday, 13 February 2019

**Present:** Councillor Leese (Chair)

**Councillors:** Akbar, Bridges, Craig, N Murphy, S Murphy, Ollerhead, Rahman, Stogia, and Richards

#### Also present as Members of the Standing Consultative Panel:

**Councillors:** Karney, Leech, M Sharif Mahamed, Sheikh, Midgley, Ilyas, Taylor and S Judge

Also present: Councillors: Flanagan

#### Exe/19/7 Minutes

The minutes of the meeting of the Executive on 16 January 2019 were confirmed as a correct record.

#### Exe/19/8 Deputy Chief Executive - Sara Todd

The Deputy Chief Executive, Sara Todd, was leaving the Council to take up the post of Chief Executive of Trafford Council. This would be the last meeting of the Council's Executive that the Deputy Chief Executive was to participate in. Thanks and appreciation were given for all the work the Deputy Chief Executive had done for the Council and for the city, and best wishes were expressed for her new job.

## Exe/19/9 Global Revenue Budget Monitoring report to the end of December 2018

A report was submitted to provide a summary of the position of the 2018/19 revenue budget at the end of December 2018. The report gave details of the projected variances to budgets, the position of the Housing Revenue Account, Council Tax and business rate collection, and the state of the Council's contingency funds. Projecting forward from the position at the end of December 2018 it was forecast that by the year-end in March 2019 the revenue budget would be overspent by £1.060m, which was better than the previous projection of an £3.974m overspend as reported in December (Minute Exe/18/115).

The report explained the steps that were being taken to further reduce the size of the projected overspend and to achieve a balanced budget.

In the report the following revenue budget virements were proposed and agreed:

• estimated sum of £2.957m to be vired from Children's Services to Adult Social Care for 2018/19 in advance of this work on disaggregating business support to the Adults and Children's Services Directorates.

- a virement of £500k from underspend within Revenues and Benefits budget to the discretionary payments budget to provide further support to vulnerable households, this being £400k for discretionary housing payment budget and £100k to the Welfare Provision Scheme.
- a virement of £60k from non-pay to pay in the Streetworks team to fund two additional FTE's to process the permits for a higher number of partial road closures due to the scaffolding/hoarding requirements for developments in the city.

When setting the 2018/19 budget the Council has agreed to hold some funds that were to be allocated throughout the year. The report proposed one use of some of these budgets to be allocated. This was agreed:

 an extra £146k allocated to the budget for effluent costs arising from increased pumping of water from landfill sites at Barlow Hall Farm and Cringle Farm. The recently repaired pump had increased the volume of water being pumped, and so the effluent charges for that volume of water.

Similarly, when setting the 2018/19 budget the Council has agreed to hold a central contingency fund to meet unexpected demands. The report proposed one allocation from that fund. This was agreed:

 Manchester Arena First Anniversary Commemoration - £277k to fund costs associated with a number of events held across the City.

The report also addressed use of the Council reserves. These were agreed:

- Music Hub Grant £19k to be drawn down from the Children's Services reserve to enable disadvantaged children to attend cross music centres, and to support the tuition of endangered instruments.
- Car Park Dilapidation Surveys £203k to be drawn down from the Parking reserve to conduct a dilapidation survey of all assets included in the NCP/Joint Venture, to help determine how off street parking should be managed at the end of the existing NCP/JV arrangement.

Notification had also been received of an additional external grant which had not been approved as part of the 2018/19 budget setting process. The proposed use of this funding was agreed:

 £71k from the Department of Education for support to end homelessness; the funding to enable the Council to employ specialist Personal Advisors to provide intensive support to care leavers who are at highest risk of homelessness or rough sleeping.

#### **Decisions**

- 1. To note the report.
- 2. To approve the proposed virements as set out above.
- 3. To approve the use of budgets to be allocated as set out above.
- 4. To approve the use of contingency funds as set out above.

- 5. To approve the use of reserves as set out above.
- 6. To approve the use of grants in addition to that already planned, as set out above.

#### Exe/19/10 Capital Programme Monitoring 2018/19

The City Treasurer's report informed us of the revised capital budget 2018/19 to 2023/24 taking account of agreed and proposed additions to the programme, profiling changes, and the latest estimates of forecast spend and resources for the 2018/19 capital programme. The report explained the major variations to forecast spend, and any impact that variations had on the five-year Capital Programme.

Appended to the report was a schedule of projects within the overall capital programme where the allocations needed to be revised and funding allocations vired between projects. The appendix showed the virement needed for each scheme and each project. We agreed to recommend to the Council the proposed virements greater than £500,000, as set out in the appendix to these minutes. The virements of less than £500,000 we approved.

Also appended to the report was a full schedule of all projects within the Capital Programme which set out the agreed budget for each project from 2018/19 to 2023/24.

#### **Decisions**

- 1. To recommend that the Council approve the virements over £0.5m between capital schemes to maximise use of funding resources available to the City Council set out in the appendix to these minutes.
- 2. To note that approval of movements and transfers to the full capital programme, including projects on behalf of Greater Manchester, will reflect a revised total capital programme budget of £600.5m and a latest full year forecast of £493.0m. Expenditure to the end of December 2018 is £336.2m.
- 3. To agree that the capital budget be amended to reflect movement in the programme, attributable to approved budget increases and updates to spending profiles.
- 4. To approve the virements below £0.5m between capital schemes to maximise use of funding resources available to the City Council set out in the appendix to these minutes.
- 5. To note that capital resources will be maximised and managed to ensure the capital programme 2018/19 remains fully funded and that no resources are foregone.
- 6. To note that approval of movements and transfers to the Manchester City Council capital programme will reflect a revised capital programme budget of

£468.2m and a latest full year forecast of £397.2m. Expenditure to the end of December 2018 is £265.9m.

- 7. For projects carried out on behalf of Greater Manchester, to agree that the capital budget be amended to reflect movement in the programme, attributable to approved budget increases and updates to spending profiles.
- 8. To note that approval of movements and transfers to the Greater Manchester capital programme will reflect a revised capital programme budget of £132.3m against a latest full year forecast of £95.8m. Expenditure to the end of December 2018 is £70.3m.

#### Exe/19/11 The Budget 2019/20

A report submitted by the Chief Executive and the City Treasurer out the background and the context for the suite of reports being considered at the meeting that constituted the Council's budget proposals for 2019/20 and beyond. The report examined and explained:

- the priorities that had shaped the three year Strategy;
- progress to date, building on the recent State of the City analysis;
- · a summary of the financial position; and
- the required statutory assessment of the robustness of the proposed budget.

The next year, 2019/20, was to be the last year of the Government's four-year local government Finance Settlement. The future beyond 2019/20 was uncertain and the principal uncertainties were described in the report.

The report examined the development of the 2019/20 budget and the many budget changes that had been made throughout 2018/19 that were part of the context for the 2019/20 proposals.

The report explained the savings proposals contained in the 2019/20 budget. The budget also included proposals for additional investment above that originally planned as part of the 2018/19 budget setting process:

- £4.6m additional investment into Children's Services to address budget pressures due to the increased number of placements for looked after children as well as seeking to release resource for early help and prevention, and a further £150k for Youth Services;
- £7.6m (rising to £8.0m for years 2 and 3) into adult social care to ensure service stability and that residents can access services on a timely basis;
- £500k to support further action to tackle littering, fly-tipping and poor business waste management;
- £255k to support food inspections;
- £500k for enhanced enforcement activity in the private rented sector, as part of the homelessness budget; and
- £1.1m for welfare related support funded from additional council tax revenues in 2019/20, with the intention being for these costs will to be met from additional Council Tax income relating to the proposed changes to empty property reliefs.

The report showed how as a result of additional monies announced by Government a balanced budget was now anticipated for 2018/19. A balanced budget was also being proposed for 2019/20. The overall position was:

Outline Balanced Budget 2019/20	2018/19 £000	2019/20 £000
Resources Available	2000	2000
Business Rates related funding	324,753	314,653
Council Tax	154,070	166,507
Other non ring fenced Grants / Contributions	38,735	54,426
Dividends and Use of Airport Reserve	53,342	62,390
Use of Reserves to support the budget	8,743	12,439
Total Resources Available	579,643	610,415
Resources Required		
Corporate Costs:		
Levies/Charges	68,655	70,090
Contingency	3,103	1,600
Capital Financing	44,507	44,507
Transfer to Reserves	7,286	6,902
Total Corporate Costs	123,551	123,099
Directorate Costs:	+	
Additional Allowances and other pension costs	10,030	10,030
Insurance Costs	2,004	2,004
Directorate Budgets	439,919	465,272
Inflationary Pressures and budgets to be allocated	4,139	9,945
Total Directorate Costs	456,092	487,251
Total Resources Required	579,643	610,350
Transfer (to) General Fund Reserve	0	(65)

It was explained that the Local Government Act 2003 required the City Treasurer as the Chief Finance Officer to report to the authority on the robustness of the estimates made for the purposes of the calculations and the adequacy of the proposed financial reserves. The report set out the City Treasurer's assessment.

The City Treasurer had examined the major assumptions used within the budget calculations and had carried out sensitivity analysis to ascertain the levels of potential risk in the assumptions being used. The key risks identified to the delivery of a balanced budget and their mitigation were set out in the report.

It was the opinion of the City Treasurer that any significant budget risks to the General Fund and the Housing Revenue Account had been identified and that suitable proposals were being put in place to mitigate against these risks where possible. The Council's Budget Monitoring procedures were well established and designed to monitor high level risks and volatile budgets. An assessment of

anticipated business rates income had been carried out based on the information available and provision had been made for outstanding appeals. The provision was considered to be a prudent. The City Treasurer considered that the assumptions on which the budget had been proposed, whilst being challenging, were manageable within the flexibility allowed by the General Fund balance. This, and the fact that the Council holds other reserves that can be called on if necessary, meant that the City Treasurer was confident that overall the budget position of the Council could be sustained within the overall level of resources available.

Thanks were expressed at the meeting for the hard work of the City Treasurer and all the Council's staff who had contributed to the preparation of the budget and business plans.

#### **Decisions**

- 1. To agree to consider the proposed Revenue Budget and Capital Strategy in the context of the overarching framework established in this report.
- 2. To note the City Treasurer's review of the robustness of the estimates and the adequacy of the reserves.

#### Exe/19/12 Medium Term Financial Plan 2019/20 - 2021/22

The report of the Chief Executive and City Treasurer set out the revenue budget proposals for 2019/20 based on the outcome of the Provisional Local Government Finance Settlement and the issues which needed to be taken into account prior to the Council finalising the budget and setting the Council Tax for 2019/20.

In March 2018, as part of setting the 2018/19 budget, an initial budget for 2019/20 had been approved by the Council. That had anticipated a total funding requirement of £588.379m, and a funding shortfall of £8.967m. The report described all the subsequent changes that had been made to that indicative budget. New budget pressures had arisen, revised savings and cost recovery proposals had been developed, and further sources of money had been identified or grants provided. The total saving target for 2019/20 was £14.798m. The 2019/20 budget now being put forward had a total funding requirement of £610.350m and now anticipated a small budget surplus of £65,000, rather than a funding deficit. The comparison of the two proposals being:

Table 1 - Comparison of 201/20 Budgets	March 2018 £000	February 2019 £000	Change
Resources Available			
Business Rates related funding	320,195	314,653	(5,542)
Council Tax	161,723	166,507	4,784
Other non-ring fenced Grants / Contributions	39,662	54,426	14,764
Dividends and Use of Airport Reserve	53,342	62,390	9,048
Use of Reserves to support the budget	4,490	12,439	7,949
Total Resources Available	579,412	610,415	31,003

Table 1 - Comparison of 201/20 Budgets	March 2018 £000	February 2019 £000	Change
Resources Required			
Corporate Costs:			
Levies/Charges	68,862	70,090	1,228
Contingency	2,100	1,600	(500)
Capital Financing	44,582	44,507	(75)
Transfer to Reserves	3,409	6,902	3,493
Sub Total Corporate Costs	118,953	123,099	4,146
Directorate Costs:			
Additional allowances & other pension costs	10,183	10,030	(153)
Insurance Costs	2,004	2,004	0
Directorate Budgets	423,111	465,272	42,161
Inflation Pressures / budgets to be allocated	34,128	9,945	(24,183)
Total Directorate Costs	469,426	487,251	17,825
Total Resources Required	588,379	610,350	21,971
Surplus (Deficit)	(8,967)	65	

These budgets were based on the assumption that the Council's element of Council Tax would increase by 1.99% along with a further 1.5% specifically to care for vulnerable adults. Whilst the 2019/20 Local Government Provisional Finance Settlement had again given the Council the flexibility to raise the council tax by a further 1% to cover the cost of core services, the assumption in the budget was to keep council tax in 2019/20 at the level as committed to in 2017-20 budget strategy, and not implement that further 1% increase. When the Greater Manchester Council Tax precept increases were added to the Council's own the total increase for Manchester's Council Tax Payers was anticipated as being 5.06%.

The assumption for the council tax collection rate was 96.5%. This was based on historic trends in collection as council tax due in the current year will continue to be collected over a number of years.

The report provided a breakdown of the other non-ringfenced grants and contributions included in the budget and the issues around the most significant grants and contributions were dscribed.

Table 2 - Other Non-Ringfenced Grants and	2019/20
Contributions	£000
Better Care Fund (Improved)	24,374
Additional Better Care Fund (Improved)	3,775
New Homes Bonus	8,202
Adult Social Care Winter Pressures Grant	2,666
Contribution from MHCC	4,000
Children and Adults Social Care Grant	4,555
Education Services Grant	1,260
Bus Reform - GMCA contribution	1,618

Table 2 - Other Non-Ringfenced Grants and	2019/20
Contributions	£000
Brexit Preparation funding	105
Housing Benefit Administration Subsidy	2,514
Universal Credit Funding	314
Council Tax Support Administration. Subsidy	881
Care Act Grants	162
Total Non Ring-fenced Grants	54,426

The report then considered the expenditure proposals. The forecast of levy payments the Council would have to make to other authorities in 2019/20 was

Table 3 - Levies	2019/20 £000
Transport Levy	38,157
GMCA Waste Services	31,614
Environment Agency	217
Probation (Residual Debt)	22
Magistrates Court (Residual Debt)	9
Port Health Authority	71
Net Cost of Levies	70,090

Although included within the table of levies, the Waste Levy was administered by the Neighbourhoods Directorate and would be included within the Directorate's published budget (Minute Exe/19/15).

The contingency provision of £1.6m was £1m in relation to risks around the waste levy and collection and £0.6m as an unallocated contingency to meet future unforeseen expenses.

The proposed Insurance costs of £2.004m related to the cost of external insurance policies as well as contributions to the insurance fund reserve for self-insured risks.

The capital financing budget of £44.507m supports the costs of borrowing including interest costs and the minimum revenue provision, plus contributions to the capital financing reserve for revenue funding of the programme. Of this £25.637m would be funded by interest received on loans made by the Council to Manchester Airport Group and other partner organisations.

Specific transfers to reserves of £6.902m in 2019/20 were being proposed:

- Minimum Revenue Provision (MRP) £2.4m saving transferred to the Town Hall Reserve
- Transfer of £105k to reserves following the BREXIT preparation funding announcement.
- Transfer to Social Care Reserve of £2.904m including expected transport rebate from GMCA and additional Small Business Rates Relief grant
- Transfer to Adult Social Care Reserve £1.493m in 2019/20 from the element of Social Care grant to be used in 2020/21

Allowances of £10.030m had also been made for retired staff and teachers' pensions to meet the cost of added-years payments awarded to former employees.

The report explained the main assumptions that had been made when calculating provision to be made for inflation and other anticipated costs. These could not, at this point in time, be allocated to Directorate or other budgets. They would instead be allocated throughout the coming year. The total provision being proposed was £9.945m, broken down into:

Table 4 - Inflationary pressures and budgets to be allocated	2019 /20 £000
Non-pay inflation	3,539
Pay inflation at 2%	4,323
Employee costs of Minimum Wage	775
Apprenticeship Levy 0.5%	900
Carbon Reduction Tax / Climate Change Levy	368
Contribution to Cemeteries Reserve	40
Total	9,945

The inflation and pressures allocations that related to the health and social care pooled budget were not included in Table 3 as they had been included within Adult Social Care cash-limit budget, being:

Table 5 - Inflationary pressures and budgets to be allocated in the Pooled Budget	2019 /20 £000
National Living Wage	4,258
Pay inflation	1,002
Non-pay inflation	2,684

The proposals for the Directorates' cash limit budgets were detailed in the Business Plan reports that were also being considered at the meeting. The overall position was:

Table 6 - Cash Limit Budgets	2019/20 £000
Children's Services	120,434
Adults Services	198,263
Homelessness	13,375
Corporate Core	67,838
Neighbourhood Directorate	59,847
Strategic Development	5,515
Total	465,272

The figures in the table for the Neighbourhood Directorate did not include the waste levy of £31.614m as that is shown above in Table 3.

The report explained that the Council holds a number of reserves, all of which, aside from the General Fund Reserve, had been set aside to meet specific future

expenditure or risks. A fundamental review of all the reserves held had been carried out as part of the budget setting process. The reserves include:

- statutory reserves such as the Bus Lane and Parking Reserves, where the use
  of these monies was defined in statute
- PFI Reserves held to meet costs across the life of the PFI schemes
- Reserves to offset risk and manage volatility such as the Insurance Fund Reserve, and reserves to smooth volatility in for example adult social care placements due to winter pressures
- Schools reserves schools funding which the council cannot utilise
- Reserves held to support capital schemes
- Reserves to support economic growth and public sector reform
- Grants and contributions which fall across more than one year under accountancy standards these are held in a reserve.

The report set out the planned use of reserves in 2019/20 to support revenue expenditure. It also explained the statutory requirement to place income generated from on-street parking and bus lane enforcement into separate reserves. These reserves could only be used to fund certain types of highway and environmental improvements, and provided there was no requirement for the Council to provide additional off street parking or for financial support to existing off street parking. The expected balance on these reserves at the 1 April 2019 was £11.936m. It was estimated that £9.049m will be added to these reserves during 2019/20 and £8.596m used in accordance with the statutory requirements to fund spend in the Neighbourhoods Directorate as well as part of the transport levy. The total planned use of reserves was:

Table 7 - Use of Reserves	2019/20
	£'000
Statutory Reserves:	
Bus Lane and Parking reserves	5,504
Other Statutory Reserves	85
Balances Held for PFI's	500
Reserves directly supporting the revenue budget:	
Budget smoothing reserve	2,500
Business Rates Reserve	490
Bus Lane (Supporting Transport Levy)	3,092
Social Care Reserve	6,357
Service Reserves:	
Adult Social Care	3,643
Social Care Reserve	1,320
Small Specific Reserves	124
Reserves held to smooth risk / assurance:	
Airport Dividend Reserve	45,413
Business Rates Reserve	2,000
Other reserves held to smooth risk / assurance	1,730
Reserves held to support capital schemes:	
Capital Fund	10,237
Other reserves held to support capital schemes	10,408
Reserves held to support growth and reform:	

Table 7 - Use of Reserves	2019/20
	£'000
Clean City Reserve	412
Better Care Reserve	1,955
Town Hall Reserve	2,867
Our Manchester Reserve	2,584
Other Reserves to support growth and reform	164
Grants and Contributions used to meet commitments over more than one year	686
Total	102,071

The meeting was addressed by Councillor Flanagan, a Ward Councillor for the Miles Platting and Newton Heath Ward. Councillor Flanagan spoke of the way that Council had, as part of the 2018/19 budget process, made changes to the mechanisms for providing grants to support community organisations. He explained that as a consequence of those changes some smaller community groups had lost their funding from the Council, impacting on the work they had been doing in their local community. He explained that since the change had been implemented a number of such groups had undertaken development to strengthen their governance arrangements and so were now in a better position to once again obtain Council support. He asked the Executive to consider a change to the budget to be proposed to Council to allocate from the existing Our Manchester Budget a fund of £300,000 to support community groups not currently in receipt of Council support under the VCS Grants Scheme but who have now made sufficient progress in their development to be able to receive support from the Council; and also that a £100,000 be set aside to support new and existing groups, particularly where there is a need for support to help reduce demand on Council services.

Councillor Flanagan's request was supported by the Leader and the Deputy Leader and agreed by the meeting, becoming part of the budget proposals that the Executive was to be put to the Council.

#### **Decisions**

- 1. To note that the financial position has been based on the Final Local Government Finance Settlement confirmed on 29 January 2019.
- To note that there has been a review of how the resources available are
  utilised to support the financial position to best effect, including use of reserves
  and dividends, consideration of the updated Council Tax and Business Rates
  position, the financing of capital investment and the availability and application
  of grants.
- 3. To agree to take into account, as part of the consideration of the budget proposals, the Directorate Business Plans and the proposals for service and expenditure changes.
- 4. To note the anticipated financial position for the Authority for the period 2018/19 to 2019/20.

- 5. To note that the Capital Strategy for 2019/20 had also been presented to this meeting (Minute Exe/19/13).
- 6. To note the City Treasurer's review of the robustness of the estimates and the adequacy of the reserves as set out in the Revenue Budget report also considered at the meeting (Minute Exe/19/11).
- 7. To recommend that the Council:
  - a. approve for 2019/20 an increase in the basic amount of Council Tax (i.e. the City's element of council tax) by 3.49% (including 1.5% for adult social care);
  - b. approve for 2019/20 the contingency sum of £1.6m;
  - c. delegate authority to the City Treasurer, in consultation with the Executive Member for Finance and Human Resources to make allocations from the inflationary pressures and budgets to be allocated sum of £9.945m (as shown above in Table 4). In doing so it was noted that the MHCC elements of those costs (Table 5) had been included in the Pooled Budget and were subject to draw-down in consultation with MHCC Finance Committee, and consultation with the Executive Member for Finance and Human Resources.
  - d. approve for 2019/20 the corporate budget requirements to cover levies / charges of £70.090m, capital financing costs of £44.507m, additional allowances and other pension costs of £10.030m and insurance costs of £2.004m;
  - e. approve for 2019/20 the estimated utilisation of £8.596m in 2019/20 of the surplus from the on street parking and bus lane enforcement reserves; after determining that any surplus from these reserves is not required to provide additional off street parking in the authority; and
  - f. approve for 2019/20 the position on reserves as identified in the report, noting that the position is subject to any further calls on reserves that arise before the meeting of the Council.
  - g. allocate from the existing Our Manchester Budget a fund of £300,000 to support community groups not currently in receipt of Council support under the VCS Grants Scheme but who have now made sufficient progress in their development to be able to receive support from the Council; and also that a £100,000 be set aside to support new and existing groups, particularly where there is a need for support to help reduce demand on Council services.
- 8. To delegate authority to the City Treasurer and Chief Executive to agree the use of the Adult Social Care Reserve, Social Care Reserve and Our Manchester Reserve, in consultation with Executive Members for Finance and Human Resources, Children's Services, and Adult Health and Wellbeing.

- 9. To approve the Directorate cash limits as set out in Table 6 above.
- 10. To approve the in principle contribution to the MHCC Section 75 (S75) Pooled Budget subject to the approval of the S75 agreement at a future meeting.
- 11. To delegate authority to the City Treasurer and Chief Executive in consultation with the Executive Member for Finance and Human Resources and the Leader of the Council to draft the recommended budget resolution for Council in accordance with the legal requirements outlined in this report and to take into account the decisions of the Executive and any final changes and other technical adjustments.
- 12. To note that there is a requirement to provide an itemised council tax bill to inform Council Tax payers when part of any increase in council tax is being used to fund adult social care, and to provide specific information about the purpose of the council tax increase in the information supplied with demand notices.

#### 

Consideration was given to the report submitted by the City Treasurer. The report presented the capital budget proposals before their submission to the Council for approval.

The capital programme 2019/20 to 2023/24 comprised the continuation of the existing programme. For continuing schemes the position was based on that set out in the Capital Programme Monitoring 2018/19 also being considered at this meeting (Minute Exe/19/10). Also included were those future projects which were considered likely to be brought forward, subject to the submission of a successful business case. For any project seeking capital expenditure approval a business case must be drafted, covering:

- how the project links to the City Council's strategic priorities, social value, and any statutory requirements;
- what economic value the project will provide to the City, including social value;
- funding model, with evidence of cost and capital and revenue implications;
- timescale for delivery and identification of risks to the project, including legal issues; and
- what the project will achieve, and the benefits that will be realised.

Details on the projects within the programme were set out in the report and the full list of the proposed projects was appended to the report.

If agreed, then the proposals contained in the report would create a capital programme of £505.6m in 2019/20, £419.0m in 2020/21, and £244.0m in 2021/22. Within the 2019/20 total was £146.5m of expenditure on behalf of Greater Manchester, and £38.0m in 2020/21. The proposed funding for the programme was:

Funding	£m	£m	£m	£m	£m	£m
Grant	116.3	84.0	19.5	2.4	0.8	223.0
External Contribution	27.3	20.0	3.7			51.0
Capital Receipts	24.8	45.6	11.5		7.5	89.4
Revenue Contribution	37.6	51.7	34.8	4.9		129.0
Borrowing	153.1	179.7	174.5	79.6	30.7	617.6
Total	359.1	381.0	244.0	86.9	39.0	1,110.0

The revenue budget proposals set out in the report on the Medium Term Financial Plan 2019/20 - 2021/22 included provision to finance this level of borrowing.

#### **Decisions**

- 1. To commend the report to Council.
- 2. To note the proposed Capital Strategy.
- 3. To delegate authority to the City Treasurer, in consultation with the Executive Member for Finance and Human Resources, to make alterations to the schedules for the capital programme 2018/19 to 2023/24 prior to their submission to Council for approval, subject to no changes being made to the overall estimated total cost of each individual project.

#### Exe/19/14 Corporate Core Business Plan 2019/20

The Deputy Chief Executive, City Treasurer and City Solicitor presented the final proposals for the Corporate Core (the Chief Executive's and the Corporate Services directorates) budget for 2019/20 and forecast budgets for future years. The report set out the detailed breakdown and allocation of the directorates' revenue budgets of £67.838m for 2019/20.

The report described how the role of the Core as providing strategic leadership to drive delivery of the Our Manchester Strategy ambitions, sustain growth across the city, better connect residents to that growth, create attractive places to live work and visit, and reduce the costly demands placed on public services. As well as driving change, the Core supported the rest of the organisation through Human Resources and Organisational Development, ICT, Finance, Legal, Communications and other services.

The report set out in detail how the elements of the financial and business plan had been developed. Appended to the report was a copy the Corporate Core's 2019/20 Delivery Plan, Performance Plan, Equality Overview and Action Plan, Workforce Plan, and Risk Register.

The financial plan for the services was:

	2018/19	Savings &		
	Net Budget	Recovery		Net Budget
Service Area	£'000	£'000	£'000	£'000
People, Policy & Reform	4 4 4 5			4.00=
HR/OD_	4,445	-50	0	4,395
Policy, Partnership, Research &	9,248	-100	0	9,148
Culture				
Communications	3,690	-25	0	3,665
Reform and Innovation	906	-4	0	902
People, Policy and Reform Sub	18,289	-179	0	18,110
Total				
Performance, Research and	4,527	-60	0	4,467
Intelligence				
Legal and Democratic Services				
Legal Services	2,811	-100	0	2,711
Democratic and Statutory	3,582	0	0	3,582
Services	3,552			5,552
Executive	3,131	0	0	3,131
Legal and Democratic Services	9,524	-100	0	9,424
Sub Total				,
Corporate Items	1,627	0	0	1,627
Total Chief Executives	33,967	-339	0	33,628
	, , ,			,
Corporate Services				
ICT	14,035	-605	0	13,430
Procurement	972	0	0	972
Commissioning	355	-15	0	340
Revenue and Benefits	8,826	0	1100	9,926
Financial Management	5,653	-390	0	5,263
Audit, Risk and Resilience	1,401	0	0	1,401
Shared Service Centre	803	0	0	803
Capital Programmes	-199	0	0	-199
Corporate Items	314	0	0	314
Customer Services	4,161	0	0	4,161
Commercial Governance	246	0	0	246
Total Corporate Services	36,567	-1,010	1,100	
	30,001	.,	.,.50	30,001
Cross cutting savings	-447	-2,000	0	-2,447
Corporate Core Total	70,087	-3,349	1,100	

It was noted that the Resources and Governance Scrutiny Committee had recently considered and endorsed the plan (Minute RGSC/19/09).

#### **Decision**

To note and accept the proposals set out in the business plan.

## Exe/19/15 Neighbourhoods Directorate Business Planning 2019/20

The Deputy Chief Executive presented the final proposals for the directorate's budget for 2019/20 and forecast budgets for future years. The report set out the detailed breakdown and allocation of the directorate's revenue budget of £91.361m for 2019/20.

The report explained the Directorate's contributions to Council priorities of working with Manchester's communities to create and maintain clean, green, safe and vibrant neighbourhoods that Mancunians can be proud of. The report described how the Directorate provided a key role in supporting the broader council priorities as set out in the Corporate Plan. Libraries, art galleries, leisure centres, parks, play areas and events all supported the city's children and young people to be happy, healthy and successful.

The report set out in detail how the elements of the financial and business plan had been developed. Appended to the report was a copy the directorate's 2019/20 Delivery Plan, Performance Plan, Equality Overview and Action Plan, Workforce Plan, and Risk Register.

The financial plan for the service was:

	2018/19 Net Budget	•		2019/20 Net Budget
Service Area	£'000	£'000	£'000	£'000
Neighbourhood Management	202	-100	0	102
Waste & Street Cleaning	12,586	-1,150	3,082	14,518
Waste Levy & Disposal	16,712	-3,000	21,445	35,157
Parks, Leisure & Events	5,025	-300	0	4,725
Grounds Maintenance	3,129	0	0	3,129
Neighbourhood Investment Fund	214	0	0	214
Community Safety & Compliance	9,653	-156	255	9,752
Libraries, Galleries & Culture	8,859	0	0	8,859
City Co.	234	0	0	234
Core Cities	52	0	0	52
Development Fund	0	0	0	0
Neighbourhood Teams	2,479	0	0	2,479
Total Neighbourhoods	59,145	-4,706	24,782	79,221
Traded Services	-3,483	-60	0	-3,543
Directorate Support	841	0	0	841
Highways Service	15,027	-185	0	14,842
Total	71,530	-4,951	24,782	91,361

It was noted that the Communities and Equalities, and the Neighbourhood and Environment Scrutiny Committees had each recently considered and endorsed the plan (Minutes CESC/19/08 and NESC/19/09).

#### Decision

To note and accept the proposals set out in the business plan.

## Exe/19/16 Children's Services and Education Business Planning 2019/20

The Strategic Director for Children's and Education Services presented the final proposals for the directorate's budget for 2019/20 and forecast budgets for future years. The report set out the detailed breakdown and allocation of the directorate's revenue budget of £120.434m for 2019/20.

The report described the directorate's ambitious savings and transformation programme and the significant challenges facing it which were linked to the impacts of welfare reform, demographics and wider public sector austerity measures. These included:

- reduction in Government funding for the Troubled Families programme;
- school funding reforms compounding a real-terms reduction in school budgets;
- sustained high 'demand' for a statutory social work services;
- rising costs in the external care market;
- increasing demand for a statutory Social Work Service, looked after children and leaving care placements;
- increase in the number of children with an Education Health and Care Plan; and
- pressure in schools 'high needs' funding block.

The programme of savings, growth and investment was described in detail in the report. The report also set out in detail how the elements of the financial and business plan had been developed. Appended to the report was a copy the directorate's 2019/20 Delivery Plan, Performance Plan, Equality Overview and Action Plan, Workforce Plan, Risk Register and savings schedule for 2019/20.

The financial plan for the service was:

	2018/19	Savings &	Growth &	2019/20
	Net Budget	Recovery	<b>Pressures</b>	Net Budget
Service Area	£'000	£'000	£'000	£'000
Children's Safeguarding	83,011	-2,725	13,016	93,302
Education	22,440	-230	565	22,775
Directorate Core and Back Office	4,447	-90	0	4,357
Total	109,898	-3,045	13,581	120,434

It was noted that the Children and Young People Scrutiny Committee had recently considered and endorsed the plan (Minute CYP/19/09).

#### Decision

To note and accept the proposals set out in the business plan.

#### Exe/19/17 Dedicated Schools Grant 2019/20

The budgets for schools are funded by the Dedicated Schools Grant (DSG), a ringfenced grant that can only be applied to meet costs that fall within the schools' budgets. Any under or over-spend of grant from one year must be carried forward and applied to the schools' budgets in future years. The DSG is provided by Government to local authorities and each local authority distributes the grant to the local educational establishments.

A report submitted by the Director of Education explained how the allocated DSG was distributed across the schools and supported establishments in Manchester.

The report explained that for 2019/20 the DSG would be made up of four blocks: schools block, early years block, high needs block and central services schools block. It was reported that Manchester was to receive a DSG of £530.057m.

During the autumn of 2018 the Council had consulted schools and the Schools Forum on a transfer of funding in 2019/20 from the schools block to the high needs block of up to 0.5% per pupil. That transfer was intended to address an underlying pressure in the High Needs budget from more children needing Education, Health and Care Plans. However, that transfer would not now be necessary as a result of the Government providing additional DSG for high needs of £2.562m (£1.281m for each of 2018/19 and 2019/20). Despite this increase there were continuing pressures on the high needs block.

The breakdown of the DSG in 2019/20 would be:

DSG	Schools	Central	High	<b>Early Years</b>	Total
	£m	Services	Needs	£m	£m
		£m	£m		
Retained School	3.750	3.658	22.930	1.720	32.058
Budgets					
Individual School	405.323	0	53.568	39.108	497.999
Budgets					
DSG 2019/20	409.073	3.658	76.498	40.828	530.057

It was noted that the Children and Young People Scrutiny Committee had recently considered and endorsed the report (Minute CYP/19/09).

#### **Decision**

To note and accept the 2019/20 individual schools budgets and local authority retained school budgets as determined from the Dedicated Schools Grant allocation from Government.

#### Exe/19/18 Strategic Development Business Planning 2019/20

The Strategic Director (Development) presented the final proposals for the directorate's budget for 2019/20 and forecast budgets for future years. The report set

out the detailed breakdown and allocation of the directorate's revenue budget of £5.515m for 2019/20.

The report described the significant contribution the service was making to the development and regeneration in the city, referencing many of the commercial and residential development schemes across the city.

The report set out in detail how the elements of the financial and business plan had been developed. Appended to the report was a copy the directorate's 2019/20 Delivery Plan, Performance Plan, Equality Overview and Action Plan, Workforce Plan, and Risk Register.

The financial plan for the service was:

	2018/19	Savings &	Growth &	
	Net Budget	Recovery	Pressures	Net Budget
Service Area	£'000	£'000	£'000	£'000
Operational Property	7,052	0	0	7,052
Facilities Management	9,025	0	0	9,025
Property Rationalisation	0	0	0	0
Investment Estate	(12,290)	(1,700)	0	(13,990)
Strategic Development	324	0	0	324
City Centre Regeneration	425	0	0	425
Housing & Residential Growth	1,577	0	0	1,577
Planning, Building Control &				
Licensing	(601)	(20)	0	(621)
Work & Skills	1,723	0	0	1,723
MAES	0	0	0	0
Our Town Hall Project	0	0	0	0
Total Strategic Development	7,235	(1,720)	0	5,515

It was noted that the Neighbourhoods and Environment Scrutiny Committee, the Economy Scrutiny and the Resources and Governance Scrutiny Committee had each recently considered and endorsed the plan (Minutes NESC/19/09, ESC/19/14 and RGSC/19/09).

#### **Decision**

To note and accept the proposals set out in the business plan.

#### Exe/19/19 Housing Revenue Account 2019/20 to 2021/22

A report by the Strategic Director (Development) and City Treasurer presented the proposed budget for the Housing Revenue Account (HRA) for 2019/20 and indicative budgets for 2020/21 and 2021/22.

The report set out the requirements placed on the Council with respect to the HRA budget:

- the Council had to formulate proposals or income and expenditure for the financial year which sought to ensure that the HRA would not show a deficit balance:
- to keep a HRA in accordance with proper practice to ensure that the HRA is in balance taking one year with another; and
- the HRA must, in general, balance on a year-to-year basis so that the costs of running the Housing Service must be met from HRA income.

Under a variety of arrangements, the Council owns and manage just under 16,000 properties within the HRA. The arrangements included three PFI schemes and the stock managed by either Northwards Housing or other Registered Social Landlords. During 2018/19 the Council was anticipating selling around 175 properties under the Right to Buy scheme.

Included in the report was the forecast for the HRA in 2018/19 to have an in-year surplus of £2.764m, compared to a budgeted deficit of £6.769m, and the main reasons for that change were explained in the report.

The proposed budget reflected the latest information on implementation of the Housing and Planning Act 2016 and Welfare Reform Act 2016. The legislation required social housing rents to be reduced by 1% each year for four years from April 2016. The 2019/20 budget period would be the last year of that four-year period. The mandatory 1% rent reduction had been reflected in the financial plan being put forward. The proposed rents levels included a reduction of 1% to all properties except for housing properties managed under a Private Finance Initiative (PFI) contract, where the rent would be increased by 3.4% (CPI + 1%).

Gas for the communal heating systems was sourced as part of the City Council's overall gas contract. The existing wholesale gas contract was to expire shortly and indications were that the wholesale gas price would increase by about 26%. Therefore, it would be necessary to increase the current heating charges by between 17.8% and 71.9% so as to ensure that the costs of gas used were recovered through the tariffs charged for tenants and residents. However, in order to protect residents, many of whom are vulnerable and find themselves in financially challenging situations, it was proposed that any increase in heating charges be capped at 20%, and the difference between the actual increased gas costs and charges to tenants funded from the HRA. In 2019/20 this would result in a deficit of £104k in the income for communal heating. Appended to the report was a complete schedule of proposed heating tariffs for pay by rent and pay by prepayment card, showing the percentage change for 2019/20 after the application of the 20% cap.

The report explained that in 2018 a 1% reduction in the Northwards management fee for both 2018/19 and 2019/20 had been agreed (Minute Exe/18/019). The 2019/20 budget therefore included that 1% reduction.

In 2015/16 it had been agreed that garage rents should be brought in line with dwelling rents (Minute Exe/15/021). To achieve that, it was agreed that garage rents were to be increased by 3.92% on top of the increase applied to dwelling rents for the five year period 2015-2020. Given the reduction in rents, it was therefore proposed

and agreed that garage rents increase by 2.92% in 2019/20, as they had done in 2018/19.

The report also explained that rent income was normally calculated on the basis of a 52 week rent year, but because in an average year there are 52.17 weeks, it was necessary to include an extra week every 5 or 6 years to remain in line with the calendar year. That had therefore resulted in a 53-week rent year for tenants in some years, and 2019/20 would be such a year. However, the Government had advised that Universal Credit would not reflect the 53 weeks due, and would continue being payable for 52 weeks and paid in 12 monthly instalments. If 2019/20 was instead treated as a 52-week year the gross rental debit for that lost week was predicted to be in excess of £1.1m. However, it was clear that those tenants on Universal Credit would not receive any benefit to pay for that week's rent. In 2019/20 that was estimated as being 10% of tenants, but over time that was expected to increase to about 60% as Universal Credit continued to be rolled-out by the Government. It was explained that this was a nationwide problem and was under review by the Government. Pending further developments it was proposed and agreed that 2019/20 be treated as a 52-week year, to avoid any detriment to tenants.

The report also explained the other key changes in the HRA budget for 2019/20, and the full budget was presented as set out below.

HRA Account	2018/19	2019/20	2020/21	2021/22
	(Forecast)	Budget	Budget	Budget
	£000	£000	£000	£000
Income				
Housing Rents	(60,279)	(59,914)	(61,239)	(62,462)
Heating Income	(709)	(734)	(749)	(764)
PFI Credit	(23,600)	(23,586)	(23,374)	(23,374)
Other Income	(1,093)	(1,166)	(1,157)	(1,047)
Funding from General HRA	2,764	(10.252)	(21,510)	(9.164)
Reserve	2,764	(10,352)	(21,510)	(8,164)
Total Income	(82,917)	(95,752)	(108,029)	(95,811)
			-	
Expenditure				
Northwards R&M & Management	20 502	20 447	20.600	20.042
Fee	20,583	20,417	20,699	20,943
PFI Contractor Payments	35,322	33,418	36,227	31,356
Communal Heating	766	838	855	872
Supervision and Management	5,270	5,118	5,172	5,243
Contribution to Bad Debts	1,206	604	925	1,258
Depreciation	15,184	17,279	17,460	17,611
Other Expenditure	1,317	1,525	1,347	1,282
RCCO	0	13,749	22,565	14,483
Interest Payable and similar	2 260	2 004	2 770	0.760
charges	3,269	2,804	2,779	2,763
Total Expenditure	82,917	95,752	108,029	95,811

Total Reserves:				
Opening Balance	(99,939)	(102,703)	(92,351)	(70,841)
Funding (from)/to Revenue	(2,764)	10,352	21,510	8,164
Closing Balance	(102,703)	(92,351)	(70,841)	(62,677)

#### **Decisions**

- 1. To note the forecast 2018/19 HRA outturn surplus of £2.764m.
- 2. To approve the 2019/20 HRA budget and note the indicative budgets for 2020/21 and 2021/22.
- 3. To approve the proposed 1% decrease to dwelling rents (subject to the exceptions described above), and delegate authority to set individual property rents to the Director of Housing and the City Treasurer, in consultation with the Executive Member for Housing and Regeneration and the Executive Member for Finance and Human Resources.
- 4. To approve the proposal that where the 2019/20 rent is not yet at the formula rent level, the rent is revised to the formula rent level when the property is relet.
- 5. To approve the proposed 2019/20 changes for communal heating charges as set out above, and as detailed in the appendix to the report.
- 6. To approve the proposed 2019/20 Northwards management fee as set out above.
- 7. To approve the proposed increase in garage rental charges as set out above.
- 8. To note the problems arising from the 53-week rent year that would have arisen in 2019/20, that such 53-week rent years have not been allowed for in the introduction of Universal Credit, and to agree not to pass the additional rent cost of the 53rd week onto tenants in 2019/20, with the cost of reduced rental income to be borne by the HRA in 2019/20.

## Exe/19/20 Manchester Health and Care Commissioning - Adult Social Care Business Plan and Pooled Budget contribution 2019/20

The Director of Adult Social Care and the Chief Accountable Officer, Manchester Health and Care Commissioning presented the final proposals for the Manchester Health and Care Commissioning and the Adult Social Care' budget for 2019/20 and forecast budgets for future years. The report set out the detailed breakdown and allocation of the pooled budgets and the directorate's revenue budget of £198.263m for 2019/20.

The report explained that Manchester Health and Care Commissioning (MHCC) was responsible for commissioning health, adult social care and public health services for MHCC had been operating a single planning, delivery and assurance process since

April 2018. The report set out the priorities for MHCC in 2019/20 financial year and described progress made in 2018/19. The report also explained that the financial plan for 2019/20 reflected the Manchester Health and Care Locality Plan and Adult Social Care Business Plan for the period 2017-2020.

The report set out in detail how the elements of the financial and business plan had been developed. Appended to the report was a copy the directorate's 2019/20 Delivery Plan, Performance Plan, Equality Overview and Action Plan, Workforce Plan, Risk Register, Capital Strategy, and an update on transformational savings schemes.

The financial plans for the services were:

	2018/19	Savings &	Growth &	
	Net Budget	Recovery	Pressures	Net Budget
Service Area	£'000	£'000	£'000	£'000
Assessment/Support	6,140	-37	677	6,780
Care	41,122	-6,485	1,254	35,891
Commissioning	8,979	-871	0	8,108
Business Units	5,129	0	0	5,129
Learning Disability	51,989	-525	-585	50,879
Mental Health	23,192	-125	217	23,284
Public Health	37,275	10	0	37,285
Back Office	6,692	4,472	4,069	15,233
Inflation / National Living Wage	1,181	0	7,944	9,125
Demography	-	0	2,335	2,335
Total Pooled Budget	181,700	-3,561	15,911	194,050
Asylum	57	0	0	57
Commissioning	1,819	0	0	1,819
Safeguarding	2,337	0	0	2,337
Total Other Adult Social Care	4,213	0	0	4,213
Total	185,913	-3,561	15,911	198,263

It was noted that the Health Scrutiny Committee had recently considered and endorsed the plan (Minute HSC/19/09).

#### **Decision**

To note and accept the proposals set out in the business plan.

### Exe/19/21 Homelessness Business Planning 2019/20

The Director of Adult Services and Strategic Director (Development) presented the final proposals for the Homeless Services' budget for 2019/20 and forecast budgets for future years. The report set out the detailed breakdown and allocation of the service's revenue budget of £13.375m for 2019/20.

The report explained that the Homeless Partnership had co-produced the Homelessness Strategy for the City (2018-23). Derived from that Streategy, the three key priorities for the service were:

- homelessness as a rare occurrence: increasing prevention and earlier intervention at a neighbourhood level;
- homelessness as brief as possible: improving temporary and supported accommodation to be a positive experience; and
- the experience of homelessness to be a one-off occurrence: increasing access to settled homes.

There was a continuing and significant increase in the number of people presenting as homeless and who were rough-sleeping in the city so the service was under pressure. The budget proposals for 2019/20 therefore included investments to:

- help with the demand for dispersed accommodation continuing to rise at the current rate to 1,500 properties during 2019/20;
- support emergency accommodation numbers being stabilised at existing levels from work ongoing to meet need differently; and
- provide additional capacity for Homelessness support to reduce caseloads.

The report set out in detail how the elements of the financial and business plan had been developed. Appended to the report was a copy the service's 2019/20 Delivery Plan, Performance Plan, Equality Overview and Action Plan, Workforce Plan, and Risk Register.

The financial plan for the service was:

	2018/19	•		2019/20
	Net Budget	Recovery		Net Budget
Service Area	£'000	£'000	£'000	£'000
Rough Sleepers / Outreach	359	0	0	359
Specialist Accommodation	249	0	0	249
Emergency Accommodation	1,226	-440	1,990	2,776
(B&B)				
Temporary Accommodation	2,631	0	1,300	3,931
Homelessness Management	384	0	0	384
Homelessness Assessment	1,216	0	0	1,216
Homelessness Prevention	1,929	0	1,300	3,229
Tenancy Compliance	194	0	0	194
Housing Related Support	980	0	0	980
Asylum	57	0	0	57
Total	9,225	-440	4,590	13,375

It was noted that the Neighbourhoods and Environment Scrutiny Committee had recently considered and endorsed the plan (Minute NESC/19/09).

#### **Decision**

To note and accept the proposals set out in the business plan.

## Exe/19/22 Treasury Management Strategy Statement and Borrowing Limits and Annual Investment Strategy 2019/20

The Council's Treasury Management policy complies with the revised CIPFA Code of Practice on Treasury Management. The Council adopted this in March 2010.

The Local Government Act 2003 and supporting regulations require the Council to have regard to the Prudential Code for Capital Finance in Local Authorities and to set Prudential Indicators for the next three years to ensure that the Council's capital investment plans are affordable, prudent and sustainable.

The proposed strategy for 2019/20 was based upon the views of Treasury officers on interest rates, informed by leading market forecasts. The Strategy covered:

Prudential and Treasury Indicators
Minimum Revenue Provision Strategy
Treasury Management Policy Statement
Treasury Management Scheme of Delegation
Borrowing Requirement
Borrowing Strategy
Annual Investment Strategy

We noted the proposed Annual Investment and Borrowing Strategies set out in the report, and agreed to commend them to the Council.

#### **Decisions**

- 1. To commend the report to Council.
- 2. To delegate authority to the City Treasurer, in consultation with the Executive Member for Finance to approve changes to the borrowing figures as a result of changes to the Council's Capital or Revenue budget and submit such changes to Council.

### **Exe/19/23** Council Tax Support Scheme Changes

In October 2016 we had considered and endorsed for public consultation a revised Council Tax Support (CTS) Scheme (Minute Exe/16/126). In January 2017 we considered the outcome of the consultation and agreed to adopt a new support scheme (Minute Exe/17/012). In September 2018 the City Treasurer had proposed further changes to the CTS Scheme, and it had been agreed that those proposals should be the subject of public consultation (Minute Exe/18/90).

A report submitted by the City Treasurer set out the outcome of the consultation, and the responses to the issues that had been raised by consultees. The report proposed that the revised scheme by adopted. An Equalities Impact Assessment was appended to the report setting out the more detailed equalities issues that would arise if the recommendations in the report were accepted and implemented.

The consultation had run from 5 November 2018 to 16 December 2018. The consultation documents had been provided on the Council website and paper questionnaires were sent to Libraries, advice groups in the city, the Customer Service Centre, and also to Councillors to distribute. A direct-mail distribution of 30,000 questionnaires had also been employed, sent to 5,911 Universal Credit households currently claiming CTS, 9,089 other households currently claiming CTS, and 15,000 other households paying Council Tax without claiming CTS.

A total of 1,051 responses had been received including 809 paper questionnaires and 242 online responses. The report set out a detailed examination of the responses: 55% of the respondents had agreed that the Council should change to a banded CTS scheme from April 2019, 12% had disagreed and 33% had not expressed a view either way.

The report explained that Universal Credit was to become the single mainstream source of benefits for most working age people on low income. Officers within the Council had therefore been considering the impact of Universal Credit on the Council Tax Support scheme, and how best to provide support to people claiming Universal Credit. It had been concluded that it would be appropriate to align Manchester's Council Tax Support Scheme with Universal Credit (UC), particularly if that would enable the Council to draw on the assessment work carried out by the Department of Work and Pensions.

As a result of the analysis a banded scheme was being proposed. For a person entitled to UC, if their income was below their applicable amount or the same as their applicable amount, their Council Tax Support would be 82.5% of their Council Tax liability less any non-dependant deductions applicable. For those with a higher income their Council Tax Support would be the lower percentage according to the amount by which their income was above their applicable amount. The proposed banding being:

Excess weekly income greater than	Excess weekly income no more than	% reduction of Council Tax liability
£80.01	-	Nil
£75.01	£80.00	12%
£50.01	£75.00	30%
£25.01	£50.00	45%
£0.01	£25.00	70%
-	£0.00	82.5%

The report examined the implication of this on claimants and described the steps that would need to be taken for the successful changeover to a banded scheme, including how to avoid frequent trivial changes and what transitional arrangements should apply for those who would see a reduction in their support under these proposals.

Having considered details as set out in the report, the outcome of the consultation and the views express by the consultees, and also the finding of the Equality Impact

Assessment, it was agreed that the proposed changes should be brought into effect from 1 April 2019.

#### **Decisions**

- 1. Note the outcomes of the consultation process and the Equality Impact Assessment (EIA) both of which have supported and informed the final recommendations.
- 2. Make the following changes to the Council Tax Support Scheme from 1 April 2019 in respect of people entitled to Universal Credit.
  - i. A person for whom the Council receives both an electronic notification of a new claim for, and subsequently a related first payment of, Universal Credit from the Department for Work and Pensions shall be deemed to have made a claim for a reduction under this scheme on the first day of entitlement to Universal Credit to which that notification of first payment refers.
  - ii. The amount of an award in respect of a day under this scheme for a person entitled to Universal Credit shall be a percentage of the amount set by the authority as the Council Tax for the relevant financial year in respect of the dwelling in which he is a resident and for which he is liable. This is subject to any discount which may be appropriate to that dwelling under the 1992 Act, divided the number of days in that financial year, less the daily rate of any deductions in respect of non-dependants which fall to be made. That percentage shall be the percentage specified in the following table according to the band in which their excess income falls.

Excess weekly income greater than	Excess weekly income no more than	% reduction of Council Tax liability
£80.01	-	Nil
£75.01	£80.00	12%
£50.01	£75.00	30%
£25.01	£50.00	45%
£0.01	£25.00	70%
-	£0.00	82.5%

iii. People who have a temporary break in their Council Tax Support (up to six months) because an associated award of Universal Credit has ended or the amount of Universal Credit in payment rises to a level that ends entitlement to Council Tax Support and that award of Universal Credit is subsequently reinstated (whether at the same rate or at a different rate) or drops to a level that triggers eligibility for Council Tax Support, are required to make a new claim for Council Tax Support. A new claim in these circumstances shall be treated as made on the date on which entitlement to Universal Credit resumed / reduced or six months before the day on which the claim is actually received, whichever is the later.

- iv. The Council will monitor and review the Council Tax Support Scheme to ensure that it continues to support the Council's policies. The Council Tax Support Scheme may be amended for subsequent years, but should this happen there will be further consultation. If no revised scheme is published, this scheme will continue to apply to subsequent years. However, the figures set out in the scheme in respect of applicable amounts, income and capital disregards and non-dependants deductions may still be uprated to allow for inflation. Any such uprating will take effect on 1 April each year. If the figures provided in the prescribed requirements change, the Council reserves the right to amend the figures quoted in the scheme without further consultation.
- v. Where the Council receives notification from the Department for Work and Pensions of a change to Universal Credit and the changed assessment does not result in an alteration to the amount of a reduction under this scheme, the Council is not required to notify the claimant of its recording of that change.
- 3. Agree that the Council's Discretionary Council Tax Payment Scheme is used to support households during the transitional period of moving to the banded scheme and Universal Credit. The scheme would cover the current anomalous and exceptional circumstances as well as supporting those households disproportionately impacted by Universal Credit transfer including families with children.

### Exe/19/24 Council Tax Charges on Empty Properties

In November 2018 the Government had introduced powers for councils to charge increased Council Tax Premiums for long term empty properties (LTE) that had been unoccupied and unfurnished for over two years. These powers extended the 50% empty property premium that had been introduced by the Council in April 2013 (Minute Exe/13/006). In December 2018 the Executive had considered a proposal to introduce those higher premiums and it had been agreed then that there should be public consultation on that change (Minute Exe/18/111).

The Rating (Property in Common Occupation) and Council Tax (Empty Property Bill) Act 2018 had received Royal Assent on 1 November 2018. The Act gave councils discretion to apply increased LTE Premiums on unoccupied and unfurnished properties to further encourage owners of long term empty properties to find ways to bring them back in to use. The premiums that would be allowed were:

- 200% of the Council Tax from 1 April 2019 if empty for more than two years
- 300% of the Council Tax from 1 April 2020 if empty for more than five years
- 400% of the Council Tax from 1 April 2021 if empty for more than ten years

The report explained that a range of consultation methods had been employed to reach as many potentially affected landlords as possible. The consultation had been open from 17 December 2018 to 14 January 2019, and in that time 344 responses had been received. The breakdown of those was:

• 303 from members of the public,

- 43 from landlords of a property in Manchester that was not empty,
- 19 described themselves as 'other',
- 12 from local business owners,
- 10 from landlords of a property in Manchester that was empty,
- 5 from a local charity, voluntary or community organisation,
- 1 was a local councillor.

The report examined the responses and there was general support for all the changes being proposed, including that 76% of respondents agreed and 19% disagreed with the proposal that the Council should increase the Council Tax charge for homes that were unoccupied and unfurnished for two years or more, with the amount charged increasing the longer the property was empty.

The report set out the predicted financial impacts of the changes, both on landlords and on the Council's income. The total revenue impact of the change was predicted to be over £1.3m in 2019/20.

The report also explained that an Equality Impact Assessment had been carried out on these proposals, and a copy of the findings of that assessment was appended to the report.

Having considered the outcome of the consultation and the findings of the Equality Impact Assessment it was agreed that the proposed changes set out in the report should be introduced with effect from 1 April 2019.

#### **Decisions**

- 1. Note the outcomes of the consultation exercise and the Equality Relevance Assessment, both of which have informed the final recommendations.
- 2. Adopt the discretionary powers to charge higher levels of Council Tax on properties that have been unoccupied and unfurnished for two, five and ten years.
- 3. Remove the 100% discount currently available for up to one month when a property first becomes unoccupied and unfurnished.
- 4. Remove the 50% discount available for up to one year when a property is unoccupied due to major works or structural alterations.

#### Exe/19/25 Northern Gateway Strategic Regeneration Framework Update

The area then defined as the "Northern Gateway" extended in a north-eastern arc from Victoria Station, taking in the neighbourhoods of NOMA, the Lower Irk Valley, New Cross and Collyhurst. This area covered 155 hectares, running from the City Centre to the intermediate relief route (Queen's Road). It was bisected by the key arterial roads to Rochdale and Oldham, and the main trans-Pennine rail line and northern metrolink routes.

Plans for the regeneration of this area have been under consideration for some years. Approval had been given in September 2015 to identify and appoint a private sector investor and delivery partner to work alongside the council to unlock and deliver the significant residential potential of an area (Minute Exe/15/099). In March 2017 it was reported that the development partner had been found – the Far East Consortium International Ltd (Minute Exe/17/065). In March 2018 we noted the progress that was being made in the production of a draft Strategic Regeneration Framework (SRF) and Masterplan for the area (Minute Exe/18/028). In July 2018 we had considered a draft of the revised SRF for the area and agreed that the revised document should be subject to public consultation (Minute Exe/18/074).

A report now submitted by the Strategic Director (Development) explained that the consultation had run for eight weeks between 6 August and 1 October 2018. A range of methods had been used including a questionnaire and letters sent to properties, businesses and landlords in the Northern Gateway area, information on the council's website and six consultation drop-in sessions for members of the public. In total 423 people attended the drop-in sessions, 98 written responses were received via the consultation questionnaire with a further 25 written representations received from a mix of landowners, businesses, statutory consultees, and other non-statutory stakeholders.

The report examined the issues that the consultees had raised in their responses. The majority of responses were generally supportive, with at least 70% of respondents agreeing or strongly agreeing with each of the Design and Development Principles in the draft SRF. The specific issues that consultees had raised were described and responded to in the report, including the views of other local authorities, statutory agencies, statutory undertakers and utilities, and major landowners. Appended to the report was a schedule of the revisions made to the SRF as a result of the consultation, and other changes.

Having taken into consideration the outcome of the consultation, the responses to the issues raised by consultees and the proposed changes to the draft SRF, it was agreed that the revised document be adopted.

#### **Decisions**

- 1. Note the comments received on the draft SRF and the response to these comments.
- 2. Note the changes made to the SRF as set out in the report.
- 3. Approve the Northern Gateway SRF with the intention that it will become a material consideration in the Council's decision making process as Local Planning Authority.

#### Exe/19/26 Northern Gateway Implementation and Delivery

A report submitted by the Strategic Director (Development) set out details of the Phase 1 Implementation Strategy for the Northern Gateway. It explained that the

Council had entered into a joint venture with the Far East Consortium (FEC) in April 2017 for the comprehensive redevelopment of the Northern Gateway for housing and ancillary development. As part of the delivery arrangements, the Council and FEC had established a joint venture (JV) company, Northern Gateway Operations Limited (OpCo),to have strategic input into and oversight of the development of the Northern Gateway area.

It was reported that the Government's Housing Infrastructure Fund (HIF) had been identified as the most significant potential source of funding that could be utilised to support a range of investment within major infrastructure projects to help accelerate and unlock housing delivery in the Northern Gateway. Making a bid for money from the fund was proposed and supported. That money could be directed toward physical infrastructure to support new and existing communities or toward land acquisition in order to accelerate the creation of place and housing delivery.

The report explained that Council Officers had been working on a feasibility study and outline phasing strategy for the delivery of up to 530 new homes in the Collyhurst neighbourhoods, of which up to 130 were to be built for social rent resulting in at least 20% of the new build housing being affordable. The process to be followed to identify the possible sites for those developments was agreed.

It was noted that the potential upfront costs associated with acquiring sites for future development had meant that the JV partners had explored opportunities for a co-investment arrangement with the Council. It was now anticipated that this co-investment in land assembly would be in the form of a commercial loan from the Council, set at a rate of interest acceptable to both parties and which would be State Aid compliant. The principle of using such an approach was endorsed. The terms of that loan were to be the subject of a report to a further meeting.

#### **Decisions**

- 1. To note the contents of the report and the progress being made to establish appropriate governance and implementation arrangements to secure the delivery of the Northern Gateway initiative.
- 2. To note that the City Council has submitted an Expression of Interest for the Northern Gateway to be designated for inclusion within the Government's Garden Communities Programme and request that a further report is brought back to a future meeting once the outcome of this submission is known.
- 3. To note the update provided in relation to the progress being made in developing an application for Housing Infrastructure Fund to support the delivery of the Northern Gateway initiative.
- 4. To delegate authority to the Deputy Chief Executive and City Treasurer and the Strategic Director (Development) to finalise and submit the Housing Infrastructure Fund application to the Ministry of Housing, Communities and Local Government by the deadline of 22 March 2019 and to request that a further report on the outcome of this bid is brought to a future meeting of the

Executive, together with any proposals for the investment of any funding that is secured.

- 5. To note the intention to deliver an early phase of development within Collyhurst as well as on the edge of the City Centre
- 6. To delegate authority to the Strategic Director, Development in consultation with the Executive Member for Housing and Regeneration and local elected members to identify appropriate locations for the delivery of up to 530 new homes, including up to 130 new Council Houses, within the Collyhurst neighbourhood so that detailed consultations can be undertaken with the local community to draw up proposals for a detailed funding and delivery plan, for consideration by a future meeting of the Executive.
- 7. To note the intention to prepare a costed schedule of place-making interventions for the Phase 1 development area which will be used by the Local Planning Authority as the basis for negotiating Section 106 developer contributions. All developments will be expected to provide Section 106 contributions towards the provision of identified place-making activities.
- 8. To note the progress being made in assembling land to deliver the objectives of the Northern Gateway programme.
- 9. To delegate authority to the Deputy Chief Executive and City Treasurer and the City Solicitor, in consultation with the Executive Member for Finance and Human Resources to negotiate the terms of a commercial loan between the Council and Far East Consortium (FEC) to support land acquisition as part of the Joint Venture programme, noting that approval of the loan would be subject a decision by the Council.
- 10. To delegate authority to the City Solicitor to enter into and complete all documents or agreements necessary to give effect to the decisions above.

# Exe/19/27 Decision Notices of the GMCA, the AGMA Executive and a joint meeting of the GMCA and the AGMA Executive

#### **Decision**

To receive and note the Decision Notices for the meetings of the Joint GMCA and AGMA Executive on 11 January 2019, the GMCA on 25 January 2019, and the AGMA Executive on 25 January 2019.

## Appendix to Minute Exe/19/10 - Proposed Capital Virements

Proposed Capital Virements	2018/19	2019/20	2020/21	2021/22
£m	Virement	Virement	Virement	Virement
Highways				
Highways Stand Alone Projects	475			
Public Realm	175	557		
Hostile Vehicles Mitigation	-175	-89		
Measures		400		
Automatic Bollard Replacement		-468		
Drainage		184		
Other Improvement works		-184		
Total Highways	0	0	0	0
Private Sector Housing				
Collyhurst Regeneration			-505	-565
Collyhurst Acquisition & Demolition			505	565
(Overbrook & Needwood Close)				
Total Private Sector	0	0	0	0
Public Sector Housing				
01.00 Northwards - External Work				
Environmental improvements	87			
Moston corolites '				
Charlestown - Victoria Ave multi-	-19	-182	3,480	
storey replacement door entry			,	
systems				
Electricity North West distribution	-122	-163		
network phase 4 (various)				
External cyclical works phase 3a		-10		
External cyclical works phase 3b		10		
Ancoats Smithfields estate				
Delivery Costs		220	-125	
Replacement door entry Clifford		-95		
Lamb Ct and Monsall multi storey				
blocks				
02.00 Northwards - Internal Work				
Decent Homes mop ups phase 9	27		-27	
and decent homes work required to				
voids				
Collyhurst - Rainwater	-141	-85		
pipes/guttering rectification work				
Boiler replacement programme	-75	-246	261	
Kitchen and Bathrooms programme	-2,107	-1,224	34	
Aldbourne Court/George Halstead		81		
Court/Duncan Edwards Court works				
Harpurhey - Monsall Multi Internal		2,385	85	
Works		_,		
Fire precautions multi storey blocks	-676	-746	-500	

Proposed Capital Virements £m	2018/19 Virement	2019/20 Virement	2020/21 Virement	2021/22 Virement
Installations of sprinkler systems -	-2,000	-2,779		
multi storey blocks	_,,,,,	_,		
Various - Bradford/Clifford		2,471	108	
Lamb/Kingsbridge/Sandyhill Court		_,	. 55	
Internal Works				
Collyhurst -		2,791	106	
Mossbrook/Roach/Vauxhall/Humph		_,		
ries Court Internal Works				
Replacement of Prepayment	-58	-694	20	
Meters in High Rise Blocks		• • • • • • • • • • • • • • • • • • • •		
Delivery Costs		265	23	
05.00 Northwards - Off		200		
Debits/Conversions				
Bringing Studio Apartments back in	-57	-78		
use		70		
Delivery Costs		-12		
06.00 Homeless Accommodation		12		
Delivery Costs		19	19	
12.00 Northwards - Acquisitions		19	19	
Northwards Acquisitions	32			
	-32			
Stock Acquisitions	-32			
14.00 Northwards - Adaptations	F 4.44	4 000	2 404	
Northwards Housing Programme	5,141 <b>0</b>	-1,928 <b>0</b>	-3,484 <b>0</b>	0
Total Public Sector Housing (HRA)	U	U	U	U
Children's Services				
Basic Need				
Cheetham Academy	-14			
Cavendish Community - Increase	-266			
capacity				
Ashbury Meadow - Increase capacity	-71			
E-Act Academy - increase capacity	-11			
Claremont - Increase capacity	-71			
Briscoe Lane Academy	-23			
Manchester Communication	-224			
Primary Academy	224			
Dean Trust Ardwick	4			
United Learning Trust - William	47			
Hulme	7'			
Lytham Rd	-143			
Co-op Academy expansion	270			
St Matthews RC	-172			
Beaver Rd Primary Expansion	-14			
Lily Lane Primary	-305			
St. James Primary Academy	-57			

Moston Lane - re-roof	Proposed Capital Virements	2018/19	2019/20	2020/21	2021/22
Ringway Primary School	1.7		Virement	Virement	Virement
Webster Primary School         -49           St. Chrysostom's Primary School         160           Camberwell Park Specialist School         65           Piper Hill Special School         224           SEND Programme         8,365         15,150           Basic need - unallocated funds         833         -8,365         -15,150           Schools Maintenance					
St. Chrysostom's Primary School   160   Camberwell Park Specialist School   65   Priper Hill Special School   224   SEND Programme   8,365   15,150   Send Programme   8,365   15,150   Sendols Maintenance   Abraham Moss - Hall Heating   -4   Moston Lane - re-roof   -338   Chorlton Coff Primary Rewire   1   Wilbraham Primary Roof   19   Abbott Primary School Fencing   -15   Pike Fold Community Primary - Ground Stabilisation - Survey artificial play area   Charlestown Primary Defects   -14   All Saints Primary School   2   Armitage CE Primary   3   Higher Openshaw Community   -25   School - Renew Böller   Crowcroft Park Primary School - Renew Böller   Crowcroft Park Primary - Ext   Joinery Repair   St Mary's - Joinery Repairs   -14   All All All Saints Primary School - Repairs   -14   School - Renew Böller   -14   School - Renew Boller   -15   School - Renew Boller   -14		+			
Camberwell Park Specialist School         65           Piper Hill Special School         224           SEND Programme         8,365         15,150           Basic need - unallocated funds         833         -8,365         -15,150           Schools Maintenance         Abraham Moss - Hall Heating         -4           Moston Lane - re-roof         -338         -338           Chorlton CofE Primary Rewire         1           Wilbraham Primary Roof         19           Abbott Primary Roof         19           Abbott Primary School Fencing         -15           Pike Fold Community Primary -         1           Ground Stabilisation - Survey artificial play area         -14           Charlestown Primary Defects         -14           All Saints Primary School         -1           Collyhurst Nursery School         2           Armitage CE Primary         3           Higher Openshaw Community         -25           School - Renew Boiler         -9           Crowcroft Park Primary School -         -9           Roof Repairs         -14           Abbot Community Primary - Ext         -14           Joinery Repair         21           St Mary's - Joinery Repairs         -21					
Piper Hill Special School   224   SEND Programme   8,365   15,150   Basic need - unallocated funds   833   -8,365   -15,150   Schools Maintenance   Abraham Moss - Hall Heating   -4   Moston Lane - re-roof   -338   Chorthon Cofe Primary Rewire   1   Wilbraham Primary Roof   19   Abbott Primary School Fencing   -15   Pike Fold Community Primary - Ground Stabilisation - Survey artificial play area   -14   All Saints Primary School   -1   Collyhurst Nursery School   -1   Collyhurst Nursery School   -2   Armitage CE Primary   -25   School - Renew Boiler   Crowcroft Park Primary School9   Roof Repairs   -14   Abbot Community Primary - Ext   Johnery Repair   -14   Saintland School - Rewire   -14   Abbot Community Primary - Ext   -14   Abbot Community School -   -11   Cheetwood - Rewire   -112   Pike Fold Community School -   -11   Repairs to air handling units   -24   Installation   Schools Capital Maintenance -   326   Unallocated   -24   Installation   -24   Installation   -25   Cheetwood - Cheetwand Cheetham Children   -79   Chentre   -79   Che					
SEND Programme         8,365         15,150           Basic need - unallocated funds         833         -8,365         -15,150           Schools Maintenance         -4         -4           Moston Lane - re-roof         -338         -4           Chorlton CofE Primary Rewire         1         -338           Wilbraham Primary Roof         19           Abbott Primary School Fencing         -15           Pike Fold Community Primary - Ground Stabilisation - Survey artificial play area         -1           Charlestown Primary Defects         -14           All Saints Primary School         -1           Collyhurst Nursery School         2           Armitage CE Primary         3           Higher Openshaw Community         -25           School - Renew Boiler         -9           Crowcroft Park Primary School9         -9           Roof Repairs         -14           Abbot Community Primary - Ext         -14           Joinery Repair         12           St Mary's - Joinery Repairs         -21           Sandilands - Joinery Repairs         12           Cheetwood - Rewire         112           Pike Fold Community School - Repairs to air handling units         -24           Button Lane Prim					
Basic need - unallocated funds   Schools Maintenance   Abraham Moss - Hall Heating   -4		224			
Schools Maintenance         Abraham Moss - Hall Heating         -4           Moston Lane - re-roof         -338           Chorlton CofE Primary Rewire         1           Wilbraham Primary Roof         19           Abbott Primary School Fencing         -15           Pike Fold Community Primary - Ground Stabilisation - Survey artificial play area         -14           Charlestown Primary Defects         -14           All Saints Primary School         -1           Collyhurst Nursery School         2           Armitage CE Primary         3           Higher Openshaw Community         -25           School - Renew Boller         -9           Crowcroft Park Primary School - Renew Boiler         -9           Roof Repairs         -14           Abbot Community Primary - Ext         -14           Joinery Repair         -21           St Mary's - Joinery Repairs         -21           St Mary's - Joinery Repairs         12           Cheetwood - Rewire         112           Pike Fold Community School - Repairs to air handling units         -11           Button Lane Primary - Boiler         -24           Installation         -24           Schools Capital Maintenance - unallocated         -79           Earl	SEND Programme		8,365	15,150	
Abraham Moss - Hall Heating	Basic need - unallocated funds	833	-8,365	-15,150	
Moston Lane - re-roof	Schools Maintenance				
Choriton CofE Primary Rewire   1	Abraham Moss - Hall Heating	-4			
Wilbraham Primary School Fencing         19           Abbott Primary School Fencing         -15           Pike Fold Community Primary - Ground Stabilisation - Survey artificial play area         1           Ground Stabilisation - Survey artificial play area         -14           All Saints Primary Defects         -14           All Saints Primary School         -1           Collyhurst Nursery School         2           Armitage CE Primary         3           Higher Openshaw Community         -25           School - Renew Boiler         -9           Crowcroft Park Primary School - Renew Boiler         -9           Roof Repairs         -9           Abbot Community Primary - Ext         -14           Joinery Repairs         -14           St Mary's - Joinery Repairs         12           Cheetwood - Rewire         112           Pike Fold Community School - Repairs to air handling units         -11           Button Lane Primary - Boiler         -24           Installation         -24           Schools Capital Maintenance - unallocated         -326           Education Standalone Projects         -79           Tiny Tigers Ltd-Cheetham Children         -79           Centre	Moston Lane - re-roof	-338			
Wilbraham Primary School Fencing         19           Abbott Primary School Fencing         -15           Pike Fold Community Primary - Ground Stabilisation - Survey artificial play area         1           Ground Stabilisation - Survey artificial play area         -14           All Saints Primary Defects         -14           All Saints Primary School         -1           Collyhurst Nursery School         2           Armitage CE Primary         3           Higher Openshaw Community         -25           School - Renew Boiler         -9           Crowcroft Park Primary School - Renew Boiler         -9           Roof Repairs         -9           Abbot Community Primary - Ext         -14           Joinery Repairs         -14           St Mary's - Joinery Repairs         12           Cheetwood - Rewire         112           Pike Fold Community School - Repairs to air handling units         -11           Button Lane Primary - Boiler         -24           Installation         -24           Schools Capital Maintenance - unallocated         -326           Education Standalone Projects         -79           Tiny Tigers Ltd-Cheetham Children         -79           Centre	Chorlton CofE Primary Rewire	1			
Abbott Primary School Fencing Pike Fold Community Primary - Ground Stabilisation - Survey artificial play area Charlestown Primary Defects All Saints Primary School Collyhurst Nursery School 2 Armitage CE Primary 3 Higher Openshaw Community School - Renew Boiler Crowcroft Park Primary School - Roof Repairs Abbot Community Primary - Ext Joinery Repair St Mary's - Joinery Repairs St Mary's - Joinery Repairs St Mary's - Joinery Repairs 12 Cheetwood - Rewire Pike Fold Community School - Repairs to air handling units Button Lane Primary - Boiler Installation Schools Capital Maintenance - unallocated Education Standalone Projects Tiny Tigers Ltd-Cheetham Children Centre Early Education for Two Year Olds - Unallocated Total Children's Services 0 0 0 0 0 ICT Capital ICT Infrastructure & Mobile Working		19			
Pike Fold Community Primary - Ground Stabilisation - Survey artificial play area Charlestown Primary Defects All Saints Primary School Collyhurst Nursery School 2 Armitage CE Primary Higher Openshaw Community School - Renew Boiler Crowcroft Park Primary School - Roof Repairs Abbot Community Primary - Ext Joinery Repair St Mary's - Joinery Repairs Sandilands - Joinery Repairs 12 Cheetwood - Rewire Pike Fold Community School - Repairs to air handling units Button Lane Primary - Boiler Installation Schools Capital Maintenance - unallocated Education Standalone Projects Tiny Tigers Ltd-Cheetham Children Centre Early Education for Two Year Olds - Unallocated Total Children's Services  0 0 0 0 0 ICT Capital ICT Infrastructure & Mobile Working					
Ground Stabilisation - Survey artificial play area Charlestown Primary Defects -14 All Saints Primary School -1 Collyhurst Nursery School 2 Armitage CE Primary 3 Higher Openshaw Community -25 School - Renew Boiler Crowcroft Park Primary School9 Roof Repairs Abbot Community Primary - Ext Joinery Repairs St Mary's - Joinery Repairs -21 Sandilands - Joinery Repairs 112 Cheetwood - Rewire 112 Pike Fold Community School11 Repairs to air handling units Button Lane Primary - Boiler -24 Installation Schools Capital Maintenance - 326 unallocated Education Standalone Projects Tiny Tigers Ltd-Cheetham Children 79 Centre Early Education for Two Year Olds79 Unallocated Total Children's Services 0 0 0 0 0  ICT Capital ICT Infrastructure & Mobile Working					
artificial play area   Charlestown Primary Defects   -14   All Saints Primary School   -1   Collyhurst Nursery School   2   Armitage CE Primary   3   Higher Openshaw Community   -25   School - Renew Boiler   Crowcroft Park Primary School - Pensing School - Repairs   -14   School Community Primary - Ext   -14   School Community Primary - Ext   -14   Joinery Repair   -21   Sandilands - Joinery Repairs   -21   Sandilands - Joinery Repairs   -21   Sendilands - Joinery Repairs   -21   Sendilands - Bewire   -112   Pike Fold Community School -   -11   Repairs to air handling units   Button Lane Primary - Boiler   -24   Installation   Schools Capital Maintenance -   326   unallocated   Education Standalone Projects   Tiny Tigers Ltd-Cheetham Children   79   Centre   Early Education for Two Year Olds -   -79   Unallocated   Total Children's Services   0   0   0   0   ICT Capital   ICT Infrastructure & Mobile   Working					
Charlestown Primary Defects         -14           All Saints Primary School         -1           Collyhurst Nursery School         2           Armitage CE Primary         3           Higher Openshaw Community         -25           School - Renew Boiler         -25           Crowcroft Park Primary School - Roof Repairs         -9           Abbot Community Primary - Ext         -14           Joinery Repair         -21           St Mary's - Joinery Repairs         -21           Sandilands - Joinery Repairs         12           Cheetwood - Rewire         112           Pike Fold Community School - Repairs to air handling units         -11           Button Lane Primary - Boiler Installation         -24           Schools Capital Maintenance - unallocated         326           Education Standalone Projects         -79           Tiny Tigers Ltd-Cheetham Children Centre         -79           Early Education for Two Year Olds - Unallocated         -79           Total Children's Services         0         0         0           ICT Capital         ICT Infrastructure & Mobile           Working					
All Saints Primary School Collyhurst Nursery School Armitage CE Primary 3 Higher Openshaw Community School - Renew Boiler Crowcroft Park Primary School - Roof Repairs Abbot Community Primary - Ext Joinery Repair St Mary's - Joinery Repairs Sandilands - Joinery Repairs Cheetwood - Rewire Pike Fold Community School - Repairs to air handling units Button Lane Primary - Boiler Installation Schools Capital Maintenance - unallocated Education Standalone Projects Tiny Tigers Ltd-Cheetham Children Centre Early Education for Two Year Olds - Unallocated Total Children's Services  0 0 0  ICT Capital ICT Infrastructure & Mobile Working		-14			
Collyhurst Nursery School					
Armitage CE Primary Higher Openshaw Community School - Renew Boiler Crowcroft Park Primary School - Roof Repairs Abbot Community Primary - Ext Joinery Repair St Mary's - Joinery Repairs Sandilands - Joinery Repairs Cheetwood - Rewire Pike Fold Community School - Repairs to air handling units Button Lane Primary - Boiler Installation Schools Capital Maintenance - unallocated Education Standalone Projects Tiny Tigers Ltd-Cheetham Children Centre Early Education for Two Year Olds - Unallocated Total Children's Services  0 0 0 0 ICT Capital ICT Infrastructure & Mobile Working					
Higher Openshaw Community School - Renew Boiler Crowcroft Park Primary School - Roof Repairs Abbot Community Primary - Ext Joinery Repair St Mary's - Joinery Repairs Sandilands - Joinery Repairs 12 Cheetwood - Rewire Pike Fold Community School - Repairs to air handling units Button Lane Primary - Boiler Installation Schools Capital Maintenance - unallocated Education Standalone Projects Tiny Tigers Ltd-Cheetham Children Centre Early Education for Two Year Olds - Unallocated Total Children's Services  0 0 0 0 ICT Capital ICT Infrastructure & Mobile Working					
School - Renew Boiler Crowcroft Park Primary School - Roof Repairs Abbot Community Primary - Ext Joinery Repair St Mary's - Joinery Repairs Sandilands - Joinery Repairs Sandilands - Joinery Repairs Scheetwood - Rewire Interpretation Interpretatio					
Crowcroft Park Primary School - Roof Repairs  Abbot Community Primary - Ext Joinery Repair  St Mary's - Joinery Repairs  Sandilands - Joinery Repairs  Cheetwood - Rewire Pike Fold Community School - Repairs to air handling units  Button Lane Primary - Boiler Installation Schools Capital Maintenance - unallocated  Education Standalone Projects Tiny Tigers Ltd-Cheetham Children Centre Early Education for Two Year Olds - Unallocated  Total Children's Services  O O O  ICT Capital  ICT Infrastructure & Mobile Working		20			
Roof Repairs Abbot Community Primary - Ext Joinery Repair St Mary's - Joinery Repairs Sandilands - Joinery Repairs Cheetwood - Rewire Pike Fold Community School - Repairs to air handling units Button Lane Primary - Boiler Installation Schools Capital Maintenance - unallocated Education Standalone Projects Tiny Tigers Ltd-Cheetham Children Centre Early Education for Two Year Olds - Unallocated Total Children's Services  0 0 0 0 0 ICT Capital ICT Infrastructure & Mobile Working		-9			
Abbot Community Primary - Ext Joinery Repair  St Mary's - Joinery Repairs Sandilands - Joinery Repairs Cheetwood - Rewire Pike Fold Community School - Repairs to air handling units Button Lane Primary - Boiler Installation Schools Capital Maintenance - unallocated Education Standalone Projects Tiny Tigers Ltd-Cheetham Children Centre Early Education for Two Year Olds - Unallocated Total Children's Services  Mobile Working					
Joinery Repair St Mary's - Joinery Repairs Sandilands - Joinery Repairs Cheetwood - Rewire Pike Fold Community School - Repairs to air handling units Button Lane Primary - Boiler Installation Schools Capital Maintenance - unallocated Education Standalone Projects Tiny Tigers Ltd-Cheetham Children Centre Early Education for Two Year Olds - Unallocated Total Children's Services  0 0 0 0 0 ICT Capital ICT Infrastructure & Mobile Working		-14			
St Mary's - Joinery Repairs -21 Sandilands - Joinery Repairs 12 Cheetwood - Rewire 112 Pike Fold Community School11 Repairs to air handling units Button Lane Primary - Boiler Installation Schools Capital Maintenance - 326 unallocated Education Standalone Projects Tiny Tigers Ltd-Cheetham Children 79 Centre Early Education for Two Year Olds79 Unallocated Total Children's Services 0 0 0 0 0 ICT Capital ICT Infrastructure & Mobile Working	· · · · · · · · · · · · · · · · · · ·	1-4			
Sandilands - Joinery Repairs  Cheetwood - Rewire  Pike Fold Community School - Repairs to air handling units  Button Lane Primary - Boiler Installation  Schools Capital Maintenance - unallocated  Education Standalone Projects  Tiny Tigers Ltd-Cheetham Children Centre  Early Education for Two Year Olds - Unallocated  Total Children's Services  O O O  ICT Capital  ICT Infrastructure & Mobile Working	• •	-21			
Cheetwood - Rewire 112  Pike Fold Community School11  Repairs to air handling units  Button Lane Primary - Boiler -24  Installation  Schools Capital Maintenance					
Pike Fold Community School - Repairs to air handling units  Button Lane Primary - Boiler Installation Schools Capital Maintenance - unallocated  Education Standalone Projects Tiny Tigers Ltd-Cheetham Children Centre Early Education for Two Year Olds - Unallocated Total Children's Services  ICT Capital ICT Infrastructure & Mobile Working		+			
Repairs to air handling units  Button Lane Primary - Boiler Installation  Schools Capital Maintenance - unallocated  Education Standalone Projects  Tiny Tigers Ltd-Cheetham Children Centre  Early Education for Two Year Olds - Unallocated  Total Children's Services  O O O  ICT Capital  ICT Infrastructure & Mobile Working					
Button Lane Primary - Boiler Installation  Schools Capital Maintenance - unallocated  Education Standalone Projects  Tiny Tigers Ltd-Cheetham Children Centre  Early Education for Two Year Olds - Unallocated  Total Children's Services  ICT Capital ICT Infrastructure & Mobile Working					
Installation Schools Capital Maintenance - 326 unallocated  Education Standalone Projects Tiny Tigers Ltd-Cheetham Children Centre Early Education for Two Year Olds79 Unallocated Total Children's Services 0 0 0 0 0  ICT Capital ICT Infrastructure & Mobile Working		-24			
Schools Capital Maintenance - 326 unallocated  Education Standalone Projects  Tiny Tigers Ltd-Cheetham Children Centre  Early Education for Two Year Olds79 Unallocated  Total Children's Services  ICT Capital ICT Infrastructure & Mobile Working		-24			
unallocated  Education Standalone Projects  Tiny Tigers Ltd-Cheetham Children Centre  Early Education for Two Year Olds - Unallocated  Total Children's Services  ICT Capital ICT Infrastructure & Mobile Working		326			
Education Standalone Projects Tiny Tigers Ltd-Cheetham Children Centre Early Education for Two Year Olds - Unallocated Total Children's Services  ICT Capital ICT Infrastructure & Mobile Working		320			
Tiny Tigers Ltd-Cheetham Children Centre Early Education for Two Year Olds - Unallocated Total Children's Services  ICT Capital ICT Infrastructure & Mobile Working					
Centre  Early Education for Two Year Olds79 Unallocated  Total Children's Services  O  O  O  ICT Capital ICT Infrastructure & Mobile Working		70			
Early Education for Two Year Olds79 Unallocated  Total Children's Services 0 0 0 0  ICT Capital ICT Infrastructure & Mobile Working	, ,	/9			
Unallocated  Total Children's Services  0 0 0 0 ICT Capital ICT Infrastructure & Mobile Working		70			
Total Children's Services 0 0 0 0  ICT Capital ICT Infrastructure & Mobile Working		-79			
ICT Capital ICT Infrastructure & Mobile Working					
ICT Infrastructure & Mobile Working	i otal Unilgren's Services	U	U	U	U
Working	ICT Capital				
Citrix 7.6 Migration 2	ICT Infrastructure & Mobile Working				
	Citrix 7.6 Migration	2			

Proposed Capital Virements	2018/19	2019/20	2020/21	2021/22
£m	Virement	Virement	Virement	Virement
Mobile Device Refresh	3			
PSN Windows 2003	-26			
Data Centre UPS Installation	-10			
Core Switch Firmware	-30			
Income Management	-32			
Customer & Bus. Relationship	-32			
Management System				
Corporate Reporting Tool (Business	3			
Objects)				
Communications Room	5			
Replacement Phase 2				
New Rent Collection System		9		
ICT Investment Plan	117	-9		
Total ICT	0	0	0	0
Total CAPITAL PROGRAMME	0	0	0	0